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HIGHLIGHTS

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IS-HAQ OLOYEDE ANNUAL LECTURE: DON UNDERSCORES THE ROLE OF THE HUMANITIES IN ADDRESSING CONTEMPORARY COMPLEXITIES

...Commends Prof. Oloyede's Achievements



An erudite scholar and Professor of African History at the University of Ibadan, Prof. Isaac Olawale Albert, has underscored the critical contributions of the humanities to understanding and resolving contemporary global complexities.

Prof. Albert, who is the Director of the Institute for Peace and Strategic Studies as well as the TETFund Centre of Excellence in Security Management at the University of Ibadan, made this assertion while delivering a lecture in honour of Professor Emeritus Is-haq Oloyede. The lecture was organised by the Faculty of Arts, University of Ilorin, on Thursday, 18 December 2025.

Titled "Widening the Aperture: The Humanities in the Age of Global Uncertainties," the lecture examined the relevance of the humanities in today's world, highlighting how disciplines such as philosophy, history, literature, and cultural studies illuminate the modern global experience through critical inquiry and cross-cultural engagement.

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2026 UTME: JAMB CONCLUDES ACCREDITATION OF CBT CENTRES, ASSURES NIGERIANS OF LANDMARK EXAMINATION

The Joint Admissions and Matriculation Board (JAMB) has concluded the accreditation of Computer-Based Test (CBT) centres for the 2026 Unified Tertiary Matriculation Examination (UTME), assuring Nigerians of a landmark examination that will set new standards in the annals of the Board's history.

The nationwide exercise, which commenced on Monday, 15th December, 2025, covered 848 CBT centres across the country and marked the final stage of a rigorous, technology-driven process designed to strengthen the integrity, efficiency and security of the UTME. With the conclusion of the exercise, the Board

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MEGA PORTFOLIO CHANGE: MAIYAKI TAKES CHARGE IN TARABA; DANLADI, HAMZA, OTHERS SWAP SEATS

In what could be perceived as mega change of portfolio aimed at enhancing staff performance and effective service delivery, the erstwhile Acting Director of the Joint Admissions

and Matriculation Board (JAMB) National Headquarters Annexe, Ilorin, Mr. Habib U. Maiyaki, has taken charge of the Board's Taraba State Office as the Coordinator.

While receiving the handover notes from

Contd in Pg 11



...2026 UTME: JAMB Concludes Accreditation of CBT Centres, Assures Nigerians of Landmark Examination



has projected that over 1,000 fully accredited CBT centres will be deployed for the 2026 UTME, the highest number ever recorded.

Addressing stakeholders during the exercise, the Registrar of the Board, Prof. Is-haq Oloyede, expressed appreciation to Chief External Examiners (CEES), Chief Technical Advisors (CTAS), Zonal Directors, State Coordinators, IT professionals and other critical partners for their commitment to national duty. He reiterated that only centres that meet the Board's stringent standards were accredited, stressing that the credibility of the examination must never be

compromised.

Prof. Oloyede assured Nigerians that the 2026 UTME would be the most transparent and technologically advanced in the Board's history, owing to the far-reaching innovations introduced across the entire examination value chain. These innovations span centre accreditation, candidate registration and examination administration, all aimed at delivering a seamless and credible assessment process.

The Board's IT Consultant, Mr. Damilola Bamiro, explained that only centres that successfully passed the mandatory automated system

readiness test were considered for physical inspection. Emphasis was placed on globally accepted best practices, including robust CCTV coverage, secure network architecture, reliable power backups and enhanced biometric verification systems.

Similarly, the Director of Information Technology Services, through her representative, highlighted the effectiveness of the Centre Management System (CMS) in monitoring, reporting and ensuring real-time compliance across centres, while the leadership of the CEES and CTAS reaffirmed their resolve to uphold the integrity of the exercise.

With the successful conclusion of the accreditation exercise, JAMB has reassured candidates, parents and the general public that the 2026 UTME will be conducted in a safe, secure and technologically fortified environment. The Board affirmed that the scale of accredited centres, combined with the accompanying innovations, positions the 2026 UTME as the best ever conducted in the history of the Board.

JAMB OSUN SENSITIZES STUDENTS ON SKILLS AT TEEN LEAD CONFERENCE

In a bid to expose students in senior secondary schools to various career opportunities as well as enhance their leadership capabilities, the Osun State Senior Secondary Education Board, in collaboration with Destiny Development Initiative (DDI), has organised a career fair and leadership training programme for public and private senior secondary schools in some selected local government areas in the State. The programme was held recently at Ataoja School of Science, Osogbo. The theme of the programme was: "Teen LEAD Conference" and was designed to expose students to various career opportunities and sharpen their leadership capabilities. In his address, the Osun State

Coordinator, Mr Babatunde Jacob, who was represented by Head, SERVICOM, Mrs. Oluwabunmi Adesina, said a leader is someone who inspires, motivates, and guide others towards achieving a common goal or vision. He added that, being a good leader entails listening effectively and bonding with team members, making informed decisions, taking responsibility and being accountable as well as fostering growth and development. She also reiterated that career is a lifelong journey of exploration, growth and discovery adding that it is a path where passion meets purpose and skills meet opportunities.

Mr. Babatunde also advised that before choosing a career, some key factors such as: interest, skills, values,

job market and lifestyle, must be considered, and, therefore, admonished the students to chose wisely.

Earlier, the Dean, Faculty of Education, Osun State University, Osogbo, Prof. Florence Yusuf, in her paper titled: "Emerging Skills in the 21st century" emphasized the need for students to equip themselves with digital literacy such as Artificial Intelligence (AI), analyzing complex data, developing algorithms and creating novel intelligent systems. She disclosed that these skills are crucial for success in today's fast-paced and tech-driven world.

Other professionals from diverse fields were also present at the event for the purpose of showcasing their expertise and inspiring the students.



JOINT ADMISSIONS AND MATRICULATION BOARD

REPORT OF INFLOW AND OUTFLOW FOR THE PERIOD

DECEMBER 13 2025 - DECEMBER 19 2025

FINANCIAL INFLOW

	DESCRIPTION	PURPOSE	AMOUNT(=N=)
1	E-Facility/Sales		64,832,800.00
2	PRC Service Charges		863,400.00
3	Consultancy Services		8,383,500.00
	Total		74,079,700.00
	The sum of =N=6,569,620.00 was auto-deducted by the OAGF for Operating Surplus remittance to CRF.		

FINANCIAL OUTFLOW

S/N	DESCRIPTION	PURPOSE	AMOUNT(=N=)
1	Staff Claims	Various	29,192,112.00
2	Sensitive Material	Sensitive	29,250,000.00
3	Sensitive Material	IT Consulting	67,680,000.00
4	Accreditation of CBT Centre	2025 Registration/ UTME	76,397,175.00
5	Supervision of Examination	Third party Examination	47,768,575.00
6	Garba Umar	Publicity	1,100,000.00
7	Salaudeen Afusat Odun	Staff Meals	1,372,400.00
8	Umma Food Concept	Staff Meals	4,399,200.00
9	Buni Boy Strength in Diversity	Books	3,000,000.00
10	Kojo Auto Service Centre Ltd	Maintenance of Motor Vehicle	536,010.00
11	Skyrule Travel Nig. Ltd	Flight Tickets	12,298,800.00
12	Tomeh Travel and Tour Ltd	Flight Tickets	17,855,600.00
13	Abuja Electricity Distribution Company	Electricity	1,450,809.00
14	Agency Service	Security Service	20,000,000.00
15	Remita	Financial Charges	100,684.00
	Total		312,401,365.00

JAMB CELEBRATES STAFF BORN DECEMBER 22ND – DECEMBER 28TH 2025

22ND DECEMBER

Lilian Tinuke Osunbade
Blessing Ada Okafor
Abiodun Begbin

23RD DECEMBER

Rahab Abigail Ishaku
Sulaiman Dikko Ismail
Eunice Adah Okposio
Olajuwon Abdulmojeed Abudu
Friday Effiong Eyibio
Ridwan Atanda Babatunde

24TH DECEMBER

Ruth Tamuno Taribo
Zuhra Mustapha Khali
Jamila Ismail Abdullahi
Zulaiha Isa Salihu

Christiana Salamat A. Aliyu
Christy Theman
Judith Mimini Zibima

25TH DECEMBER

Aminat Ajoke Yusuf
Stanley Oguchi Nlemoha
Ayodele Abiodun Dio
Abiodun Alabi
Emmanuel Benedict Idu
Oluwadamilare Omololu Soyinka
Amaka Anthonia Okonkwo
Khadijah Sulayman
Sunusi Ahmed

26TH DECEMBER

Andrew Onalo Onakpa
Halimat Isiaq Abdulkarim

Aishat Omolabake Ahmed
Ibrahim Aselemi
Musa Mohammed Arugungu
Yakubu Itopa Sule
Stephen Agaba Odoh
Emmanuel Abiodun Egbebi

27TH DECEMBER

Ojo Andrew Aseso

28TH DECEMBER

Sekeenah Adepeju Adediran
Lateef Olayiwola Lamidi
Grace Ekpemarachi Nwaogaraku
Aminu Hamza





EDUCATION IN THE MEDIA

BLUEPRINT, MONDAY, DECEMBER 15, 2025: JAMB Commences Accreditation For 848 CBT Centres Ahead 2026 UTME: The Joint Admissions and Matriculation Board (JAMB), has commenced the accreditation of 848 Computer-Based Test (CBT) centres nationwide for the 2026 Unified Tertiary Matriculation Examination (UTME).

JAMB Weekly bulletin said the Registrar, Professor Is-haq Oloyede, stated this during a virtual meeting with Chief External Examiners (CEES), Chief Technical Advisors (CTAS), Zonal Directors, State Coordinators, Computer Professionals Association of Nigeria (CPAN), ZITOs, SITOs, PITOs and other critical stakeholders.

Prof. Oloyede said the 848 CBT centres have been slated to be covered in the accreditation exercise, charging the accreditation team to be focused, diligent and thorough in the onerous task ahead as well as be conscious of the consequences of their decisions... Also in New Telegraph, Wednesday, December 17, 2025; Tribune, Wednesday, December 17, 2025; Guardian, Wednesday, December 17, 2025; TVC, Thursday, December 18, 2025; Nigerian Bulletin, Thursday, December 18, 2025; Tribune, Wednesday, December 17, 2025

GUARDIAN, TUESDAY, DECEMBER 16, 2025: UNIABUJA Promotes 218 as 30 Academics Rise to Professor: The Governing Council of the University of Abuja has approved the promotion of 218 members of staff, including 30 academic staff elevated to the professorial rank. According to the institution, the promotion followed successful completion of the University's promotion exercise.

A statement by the Acting Director, Information and University Relations, Dr. Habib Yakooob, said the elevation to the professorial cadre was based on positive external assessment reports on the candidates' scholarly publications.

The statement noted that the promotions were ratified at a meeting of the Governing Council held on Thursday 11 and Friday 12 December 2025 at the Main Campus...

TRIBUNE, TUESDAY, DECEMBER 16, 2025: NELFUND Loans to Nigerian Students Hit N154.4bn in 18 Months: The Nigerian Education Loan Fund (NELFUND) has disclosed that it has disbursed a total of N154,373,551,374.00 in loans to no fewer than 788,947 students across the country within its last 18 months of operation.

The Fund emphasised that the loans are interest-free, transparent and accessible to every Nigerian student in government-owned tertiary institutions, including universities, polytechnics, colleges of education, as well as some technical colleges and schools of nursing.

Managing Director and Chief Executive Officer of NELFUND, Mr. Akintunde Sawyerr, made this known during a virtual media roundtable with journalists, where he highlighted the Fund's activities and the progress recorded since its establishment in April last year...

NATION, TUESDAY, DECEMBER 16, 2025: NOUN Awards Degrees to Six Kuje Inmates: The National Open University of Nigeria (NOUN) has presented degree certificates to six inmates of the Medium Security Custodial Centre, Kuje, Abuja.

Speaking at the event in Abuja, the Controller General, Nigeria Correctional Service (NCoS), Mr Sylvester Nwakuche commended the graduates for their resilience and determination.

In a statement by the Command Public Relations Officer (CPRO), Samson Duza, on Tuesday in Abuja, Nwakuche said that the graduates pursued various NOUN programmes

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...Education in the Media

while in custody...

TRIBUNE, WEDNESDAY, DECEMBER 17, 2025: NBTE Rolls out Mandatory Skills Framework at Ukana Polytechnic: The Rector of the Federal Polytechnic, Ukana, Mrs. Eduma Enobong Essien, has said that academic certificates without practical competence can no longer meet the demands of the labour market, underscoring the need for the mandatory skills framework being introduced at the institution.

Mrs. Essien spoke as the National Board for Technical Education (NBTE) advanced its skills-based education framework at the polytechnic.

She made the remarks at a one-day sensitisation workshop on the Nigerian Skills Qualifications Framework (NSQF) and the Mandatory Skills Qualification (MSQ), organised by NBTE and held at the institution's 250-capacity lecture theatre.

According to her, "prevailing economic conditions require graduates with practical competence, adaptability, innovation and entrepreneurial skills... reliance on certificates alone is no longer sufficient..."

CHANNELSTV, THURSDAY, DECEMBER 18, 2025: FG Announces Reopening of 47 Unity Schools Weeks after Closure over Insecurity: The Federal Government has announced the reopening of the 47 unity schools earlier shut down due to security concerns. This was disclosed in a statement by the Federal Ministry of Education on Thursday.

It said that the decision to reopen the affected colleges across the country reaffirmed its unwavering commitment to safeguarding students and ensuring the continuity of education.

"After the strengthening of security architecture within and around the affected schools, academic activities have fully resumed. Students have returned safely to their campuses, with many currently concluding their December academic programmes, while others have successfully completed their examinations," the statement signed by the ministry's Director of Press and Public Relations, Boriowo Folasade, partly read... Also in Blueprint, Thursday, December 18, 2025; Punch, Thursday, December 18, 2025; New Telegraph, Thursday, December 18, 2025; NAN, Thursday, December 18, 2025

NATION, THURSDAY, DECEMBER 18, 2025: World Bank Approves Additional Funding for Nigeria's Education Skills Project: The World Bank has approved additional financing for the implementation of the Sustainable Procurement, Environmental and Social Standards Enhancement (SPESSE) project in Nigeria...

The SPESSE, which is being supported by the Federal Government of Nigeria, the World Bank, and the National Universities Commission (NUC), was designed to tackle a long-standing problem in both the public and private sectors—the shortage of skilled professionals and the absence of structured academic pathways in procurement, environmental safeguards, and social standards.

Through coordinated training programmes anchored by six Centres of Excellence spread across the six geopolitical zones, the project has steadily bridged that gap, producing a new generation of professionals equipped to meet global best practices...

BLUEPRINT, THURSDAY, DECEMBER 18, 2025: Teacher Celebrated as He

Completes 220-Hour Teach-A-Thon In Warri: A Literature in English teacher, Omajuwa Chris Simeon Ajuwa, also known as "The god of Literature," has been celebrated in Warri, Delta State, after successfully completing a 220-hour non-stop teaching marathon tagged "Warri GlobalRecords."

The historic teach-a-thon, which began at exactly 4.00pm on Monday, December 8, and ended at 8.00pm on Wednesday, December 17, drew commendations from the Delta State Government and the Warri South Local Government Council, who described the feat as a product of determination rather than a publicity stunt.

Speaking at the closing ceremony held on Thursday, December 18, the Delta State Commissioner for Basic and Secondary Education, Mrs. Rose Ezewu, who was represented by the Warri South Chief Inspector of Education, Dr. Samson Ugbejeh, praised the initiative...

TRIBUNE, THURSDAY, DECEMBER 18, 2025: CAP PLC Conducts First NABTEB-Certified Assessments for Painters' Academy Trainees to Strengthen Skills Development: In an effort aimed at enhancing technical skills and promoting economic empowerment, a leading manufacturer of paints and coatings in the country, the Chemical and Allied Products (CAP) PLC, has successfully conducted its first NABTEB-certified assessments for trainees at the CAP Painters Academy.

The ground-breaking assessment, carried out in partnership with the National Business and Technical Examinations Board (NABTEB), evaluated 31 trainees on both the theoretical and practical components of the painting and decoration module...

...Education in the Media

Managing Director of CAP PLC, Mr. Bolarin Okunowo, emphasised the significance of this milestone: "This event represents an important evolution for the CAP Painters Academy. By integrating nationally recognised testing and certification, we are strengthening the pipeline of qualified painters and equipping young people with skills that provide real economic opportunities..."

GUARDIAN, THURSDAY, DECEMBER 18, 2025: Firm Moves to Transform Learning, Unveils AI-Powered Digital Textbook: A publishing outfit, Accessible Publishers Limited, has unveiled the Accessible iBook, a digital textbook that combines curriculum-approved textbooks with artificial intelligence features. The innovative tool is designed to make teaching and learning easier, faster, and more effective.

The iBook offers a range of features, including an Artificial Intelligence (AI) Lesson Planning Assistant, AI

Question Generation Engine, interactive learning activities, and a chapter summary section. These features aim to reduce teacher workload, improve student engagement, and ensure that schools maintain high academic standards.

The Chief Executive Officer of the firm, Mr. Gbadega Adedapo, disclosed that the Accessible iBook is a significant step towards modernising education and empowering millions of learners nationwide. "The Accessible iBook is more than a digital textbook; it is Nigeria's next leap in educational innovation," he said. Also in Tribune, Thursday, December 18, 2025

TRIBUNE, THURSDAY, DECEMBER 18, 2025: KWASU attracts over N100m grants in 2025: Kwara State University (KWASU), Malete, has attracted grants of over N100 million for research and innovation in engineering, technology, agriculture

and veterinary sciences in 2025.

Speaking at the 13th convocation ceremony of the university on Saturday, the Vice-Chancellor of KWASU, Professor Shaykh-Luqman Jimoh, said that Dr Mustapha Kabiru and Dr Adesina Lambe Mutalub of the Faculty of Engineering and Technology separately won National Research Fund (NRF) grants with a cumulative value exceeding N35 million.

The VC also said that the duo of Dr. Ololade Latifat Abdulrahman and Dr. Judith Adejoke Falola-Olasunkanmi of the Faculty of Agriculture and Veterinary Sciences won \$50,000 in the Future Africa Research Leadership Fellowship, South Africa.

"It is worthy to note that Dr Abdulrahman and Dr Falola-Olasunkanmi are the only Nigerians on the list of 22 winners this year," he said...

■ EXAMINOTRICKS ■



BLUEPRINT, SUNDAY, DECEMBER 14, 2025: Exam Malpractice: FG Prohibits Admission, Transfer of Students into SS3: The Federal Government, through the Federal Ministry of Education, has announced a nationwide prohibition on the admissions and transfer of students into Senior Secondary School Three (SS3) in all public and private secondary schools...

According to the Ministry, the policy will take effect from the next academic calendar 2026/27 with admissions and transfers now restricted strictly to Senior Secondary School One (SS1) and Senior Secondary School Two (SS2). Admission or transfer into SS3 will no longer be permitted under any circumstance.

The Ministry explained that the measure is aimed at discouraging last-minute movement of students for examination-related advantages, ensuring proper academic monitoring, and promoting continuity in teaching and learning. Also in Guardian, Monday, December 15, 2025; Sahara Reporters, Sunday, December 14, 2025

BLUEPRINT, THURSDAY, DECEMBER 18, 2025: JAMB: CBT Centres Implicated in Exam Malpractices to Be Exposed Soon – Prof. Oloyede: Registrar, Joint Admissions and Matriculation Board (JAMB), Prof. Is-haq Oloyede Wednesday said the Board was working in partnership with the Corporate Affairs Commission (CAC) to expose directors of CBT centres that had been implicated in examination malpractices...

"We are continuing with the accreditation of CBT centres. This we do every year. The fact that you were qualified last year does not make you to be qualified this year, in some states, those who were implicated in examination malpractices last year who now replaced themselves and moved from one centre to another have been noted."

"But now, we have linked up with the CAC. Once you are a director in a failed CBT centre, you cannot resurrect anywhere..." he said.

JOINT ADMISSIONS AND MATRICULATION BOARD

National Headquarters Complex, Suleja Road, Bwari, P.M.B. 189, Garki, Abuja, Nigeria.

Tel: 08123658955, 08166335513 <http://www.jamb.gov.ng>

PROF. IS-HAQ O. OLOYEDE, 

Registrar/Chief Executive



OFFICE OF THE REGISTRAR

No. 2024ff.04

6th May, 2024

MANDATORY USE OF THE NATIONAL IDENTIFICATION NUMBER (NIN) FOR REGISTRATION WITH JAMB BY CANDIDATES APPLYING FOR NON-REGULAR PROGRAMMES

This Advisory is issued to all the concerned institutions, and candidates desirous of applying to study under the non-regular mode of study in tertiary institutions in Nigeria.

As part of measures to checkmate the nefarious activities of fraudulent characters, who are scheming to compromise candidates' records through dubious registration channels and in compliance with its enabling act, JAMB has mandated that all applicants desirous of studying in Nigerian tertiary institutions must provide their NIN while registering for any programme of study in any tertiary institution in Nigeria irrespective of whether the mode of study is **regular and non-regular**.

2. Consequently, it has now become mandatory for all prospective candidates in the **non-regular category (NOUN, Distance Learning, Part-time and Sandwich programmes)** to create a profile code, before registering with JAMB, by sending their NIN, through their unique phone number to either of the Board's sort code (55019 or 66019).
3. Immediately after the creation of profile, each candidate will proceed to a CBT Centre for registration. After the registration, the candidate's details will appear on the CAPS of the institution of choice under non-regular admission. The institution will then propose and recommend to the Board for approval and the candidate will accept and print admission letter.
4. Furthermore, all previous candidates in the non-regular programmes, who had not integrated their NIN or unique phone number on the Board's platform, would have to create a profile using their respective NINs to access any of the services of the Board.
5. No candidate can use the process to change any of the data already supplied to the Board.
6. JAMB, as a responsive organisation that is conscious of the peculiarities of the non-regular studies, will continue to make the registration process as flexible as possible by making its platform available throughout the year. It is, therefore, expected that candidates, who fall under this category, will apply through JAMB before approaching their preferred institutions to process their admission with their respective JAMB registration numbers. They would also be expected to pay their preferred institution a processing fee as determined by the respective institutions.
7. Please be guided for compliance.

SGD

Registrar





**JAMB
STAFF
INVESTMENT AND
CREDIT
COOPERATIVE
SOCIETY**

**NOW
SELLING**

PHASE II DIBU OJERINDE ESTATE

•AZHI, TAFA LOCAL GOVERNMENT, NIGER STATE•

**PROPERTY
TYPE 1**



DEVELOPMENT UP TO LINTEL
LEVEL (450sqm)
₦10,500,000.00

**PROPERTY
TYPE 2**



DEVELOPMENT UP TO WINDOW
LEVEL (450sqm)
₦9,500,000.00

**PROPERTY
TYPE 3**



DEVELOPMENT UP TO DAMP
PROOF COURSE (450sqm)
₦7,500,000.00

**PROPERTY
TYPE 4**



DEVELOPMENT UP TO
FOUNDATION (450sqm)
₦6,000,000.00

**PROPERTY
TYPE 5**





PLOT OF LAND RIPE FOR
DEVELOPMENT (450sqm)
₦3,500,000.00

ESTATE FEATURES:

-  **GOOD ROAD NETWORK**
-  **STABLE ELECTRICITY SUPPLY**
-  **STABLE WATER SUPPLY**
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-  **FULLY FENCED**
-  **DRAINAGE IN PLACE**
-  **GREEN AREA**

For more information contact us on:

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HUMAN RESOURCE MANAGEMENT IN FOCUS 16th Edition

REWARDS FOR OUTSTANDING PERFORMANCE: RECOGNISING EXCELLENCE IN SERVICE

"What gets recognised gets repeated." — Anonymous

Excellence remains the heartbeat of effective public service. To encourage dedication, innovation, integrity, and exceptional conduct, the Service provides structured mechanisms for recognising and rewarding officers who distinguish themselves in the line of duty.

The provision for Rewards for Outstanding Performance is clearly articulated in the Staff Manual and Conditions of Service, Chapter 10, Section 6.0.

In this edition, we shall be considering relevant provisions, eligibility criteria, and forms of recognition available to deserving officers.

Purpose of Performance Rewards

Recognition serves not only as appreciation, but also as inspiration to others. As enshrined in **Chapter 10, Section 6.0 of the Staff Manual and Conditions of Service**, rewards for outstanding performance are intended to:

- Motivate officers to give their best at all times.
- Reinforce a culture of excellence, integrity, and professionalism.
- Acknowledge exceptional contributions to service delivery;
- Promote loyalty and sustained commitment to the organisation.

Selection of Award Recipients

In line with the Staff Manual:

- The **Registrar** is assisted by a **Committee** in the selection of deserving officers.
- Nominations are made by the Registrar or **Heads of Department**.
- All nominations are subjected to objective assessment to ensure fairness, transparency, and merit.

This process safeguards the integrity of the reward system.

Criteria for Outstanding Performance

An officer may be considered for an award where he or she, in the course of official duties:

- demonstrates outstanding performance;
- exhibits exemplary conduct worthy of emulation;
- carries out a unique or exceptional act that adds significant value to the organisation; and/or
- acts courageously in perilous circumstances to secure the safety of human life or property.

Contd in Pg 10



...Human Resource Management in Focus

Commendation for Exceptional Conduct

Where an officer's performance is adjudged exceptional:

- A Letter of Commendation shall be issued by the Registrar to the deserving officer, as provided for in the Staff Manual.

This commendation forms part of the officer's service record and remains a lasting mark of distinction.

Long Service and Sustained Performance

Chapter 10, Section 6.0 further provides for recognition of sustained commitment.

An officer who has served continuously with a good service record for:

- **15 years**
- **25 years**
- **35 years**

shall be eligible for reward in recognition of loyalty, consistency, and dedication to duty.

Forms of Awards

Awards for outstanding performance, as approved by Management, may include:

- Certificates
- Medals
- Cash rewards
- Gifts in kind
- Other approved valuables

The nature of the award shall correspond with the achievement being recognised.

Final Word

Recognition of excellence is not discretionary goodwill; it is a structured provision anchored in the **Staff Manual and Conditions of Service**. Officers are therefore encouraged to uphold professionalism, integrity, and diligence, knowing that exemplary service is both valued and formally recognised.

Tip for the Week

"Excellence is never accidental; it is always the result of commitment and effort."

HRM Reflection

The reward system exists to reinforce the values the Service stands for. When officers consistently demonstrate excellence, integrity, and dedication, recognition follows naturally. Let us therefore strive to make our conducts and performance worthy of commendation, in line with the spirit and letters of the Staff Manual.

...MEGA PORTFOLIO CHANGE: Maiyaki Takes Charge in Taraba; Danladi, Hamza, Others Swap Seats

his predecessor, Mr. Adesina Olusegun, who retired from active service on 15th December, 2025, after thirty-five years of meritorious service, Maiyaki expressed appreciation to the staff of the State Office for their warm embrace, while charging them on dedication, discipline, teamwork and punctuality to duty.

As part of his agenda, the Coordinator disclosed that he would continue from where his predecessor had stopped, and would deploy innovative ideas to boost service delivery in the State Office.

In a similar development, the former JAMB Bauchi Zonal Director, Hon. Danladi Mohammad, has been redeployed to the National

Headquarters, Bwari, Abuja, to head the Quality Assurance Department, while Ms. Eru Onazi currently oversees the affairs of the Bauchi Zonal Office.

Furthermore, Mrs. Doom Iyortyom, the immediate past Director of the Quality Assurance Department, has been moved to the Abuja Zonal Office, while her predecessor, Mrs. Zainab Hamza, is now in charge of the Special Duties Department while the former Director of SDD, Mr. Chidebe Achunine, moved to the General Services Department.

Also, the former Director of the Board's National Headquarters Annexe, Lagos, Mr. Billiaminu Shittu, now heads the Test Development Department; former Director of the

Human Resource Management Department, Mr. Mohammad S. Shehu, now heads the affairs of the Lafia Zonal Office; while the former Ag. Director of the GSD, Mr. Ibrahim Ndaliman, relocated to the Lagos Office and the former Ag. Director of the Lafia Zonal Office, Mr. Jamilu Jauro, moved to Admissions Department.

Others affected were the State Coordinators of Ondo and Gombe States, Mr. Bayo Subair, and Mr. Johnson Adebisi, who were posted to the Admissions Department to head Matriculation and Admissions Divisions respectively.

Contd From Pg 1

...IS-HAQ OLOYEDE ANNUAL LECTURE: Don Underscores The Role Of The Humanities In Addressing Contemporary Complexities

The presentation offered a critical exploration of cultural nuances, moral dilemmas, historical contexts, and the far-reaching consequences of uncertainty. It also proposed a framework that places greater emphasis on history, literature, and cultural studies as essential tools for understanding contemporary perspectives, ethical reflection, and conflict resolution.

Speaking as a conflict analyst and peacebuilding expert, Prof. Albert noted that the paper demonstrated how the humanities help explain pervasive uncertainties at both local and global levels. According to him, the humanities provide distinctive analytical tools for understanding and addressing these challenges while fostering resilience, inclusivity, and informed decision-making.

The pioneer Dean of the Faculty of Multidisciplinary Studies further explained that the lecture was closely connected to the enduring legacies of Prof. Oloyede, particularly his transformative leadership at the University of Ilorin and his unprecedented achievements as Registrar of the Joint Admissions and Matriculation

Board (JAMB).

Prof. Albert stated: "This lecture is delivered in honour of Prof. Is-haq Oloyede, a man who provided me with the necessary support and resources to establish the Centre for Peace and Strategic Studies at the University of Ilorin. His emphasis on academic excellence, infrastructure development, and technology left an indelible mark on the institution. I am deeply appreciative of this opportunity, which aligns seamlessly with my professional aspirations."

Reflecting on Prof. Oloyede's tenure at the University of Ilorin, Prof. Albert added:

"While in Ilorin, I witnessed Prof. Oloyede's transformation of the institution into one of the top 20 universities in Africa. He introduced computer-based examinations at the University, an innovative initiative that has since been adopted by many institutions nationwide."

He further observed that, as Registrar of JAMB, Prof. Oloyede has distinguished himself through far-reaching reforms and innovations in the Board's operations. These include the strengthening of computer-based testing, the

automation of admissions through the Central Admissions Processing System (CAPS), the establishment of the JAMB Equal Opportunity Group (JEOG), unprecedented financial remittances, and the receipt of numerous national and international awards.

Prof. Albert noted that the lecture was deliberately structured to highlight Prof. Oloyede's commitment to inclusivity, particularly his passion for easing access to examinations for candidates with disabilities. He also praised Prof. Oloyede's insistence on accountability and transparency in JAMB's operations, stressing that his intellectual, societal, and pedagogical contributions remain remarkable and enduring.

Concluding his lecture, Prof. Albert emphasized that the humanities equip societies to frame complex problems, promote interdisciplinary collaboration, and address policy uncertainties through deeper analysis and practical strategies.

In his remarks, the Registrar of JAMB, Prof. Is-haq Oloyede, described the humanities as repositories of the

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...IS-HAQ OLOYEDE ANNUAL LECTURE: Don Underscores The Role Of The Humanities In Addressing Contemporary Complexities

human spirit, capturing the full spectrum of humanity's triumphs and failures.

He said: "When we are uncertain about truth and bewildered by a cacophony of narratives, the humanities train us in the art of critical discernment. They teach us how to deconstruct speeches, interrogate populist rhetoric, and understand the historical context of conflicts."

He added that the humanities enable individuals to read between the lines of news reports, much like historians weigh evidence, literary critics unpack metaphors, and philosophers expose logical fallacies. According to him, these skills are not mere academic exercises but essential survival tools

in the information age, particularly in a world grappling with fractured identities shaped by tribalism and globalization.

Continuing, Prof. Oloyede argued that despite remarkable technological advancements, humanity remains mired in deep uncertainties about the future, the stability of democracies, the nature of truth in the digital age, and what it truly means to be human in an era where technology threatens to redefine biology and consciousness.

"These are crises of meaning, values, and ethical direction," he said. "It is precisely at such moments that the humanities reveal themselves not as optional subjects but as vital disciplines of human existence, history, philosophy, literature,

language, religion, and the arts."

He further noted that when societies grapple with questions of justice, they must look beyond legal codes to the deeper tensions between human law and moral conscience.

Prof. Oloyede described the honour as the highest recognition he had received in his career.

Earlier in their goodwill messages, the Vice-Chancellor of the University of Ilorin and the Dean of the Faculty of Arts warmly welcomed the JAMB Registrar, highlighting his immense contributions to the growth and development of the Faculty and the University at large.

PICTURES FROM THE IS-HAQ OLOYEDE ANNUAL LECTURE



JOINT ADMISSIONS AND MATRICULATION BOARD

National Headquarters Complex, Suleja Road, Bwari, P.M.B. 189, Garki, Abuja, Nigeria.

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PROF. ISHAQ O. OLOYEDE, ON, FNAL

Registrar



OFFICE OF THE REGISTRAR

No: 2025ff05

22nd August, 2025

ADVISORY ON PROCEDURE FOR PROCESSING OF (DEGREE) ADMISSION FOR AFFILIATED INSTITUTIONS

In 2022, the Board proposed that universities should take full responsibility for admissions into all degree programmes offered through institutions affiliated with them. However, this directive was not fully implemented, as universities were initially given the liberty to decide on the matter, pending a final resolution. To date, only the University of Ibadan has assumed this role of overseeing and coordinating the admissions of its affiliate institutions.

2. Following the meeting held on Monday, 18th August 2025, with various institutions regarding violations of matriculation guidelines, concerns were raised about the existing admission processing structure. Notably, institutions complained that they could not be held accountable for the misdemeanors of their affiliates under the existing processing format. As a result of this, the matter was revisited.

3. Consequently, it was resolved that the previously proposed process, where Mother-Institutions take responsibility for admissions into their affiliated institutions, should now be adopted and implemented by all universities with affiliates.

4. In light of the above, the Board has developed an updated procedure for the processing of admissions by both Mother-Institutions and their affiliates, as follows:

- a. Head of the affiliated-institution logs into JAMB (CAPS) portal and downloads candidates for a particular programme;
- b. The Head of the Affiliated-Institution (wherever it is based) logs into JAMB (CAPS) portal and sets admissions criteria for every programme, such as minimum scores for UTME, post UTME, aggregate, catchment and ELDS;
- c. The Head of the affiliated institution proposes the qualified candidates for each programme on CAPS and it goes to the Head of the mother-institution;
- d. The Head of the Mother-Institution (wherever it is based) logs into the JAMB (CAPS) portal and recommends the candidate to the Registrar of JAMB (or representative) for approval or declines the proposal with a reason for the rejection;
- e. The Registrar of JAMB (or representative) approves the recommendation(s) from the Head of the Mother-Institution or declines the recommendation with a reason for the rejection;

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- f. If the recommendation is approved, the candidate is notified through his/her email and SMS to either accept or reject the offer of admission. The two institutions can log in and view the status of the recommended candidates;
- g. If the candidate accepts the offer of admission, he/she can thereafter print his/her admission letter and access other services online from his/her profile.

NOTE: *The Head of an Affiliated-Institution has access to “VIEW ONLY” all recommendations by the Head of a Mother-Institution.*

5. All Universities serving as Mother-institutions, Polytechnics/Monotechnics, Colleges of Education and other institutes offering degrees in affiliation with universities are to be guided by this, please.



Mohammed A. Babaji
Director Admissions
For: Registrar

WEEKLY REPORT OF TERTIARY INSTITUTIONS MATRICULATION AND JAMB ANALYSIS OF THE 2025/2026 MATRICULATION LIST

JOINT ADMISSIONS AND MATRICULATION BOARD																			
ADMISSIONS DEPARTMENT																			
2025 MATRICULATION ANALYSIS																			
SN	INSTITUTION	INVITATION TO MATRICULATION CEREMONY DATE ON THE LETTER	DATE OF CEREMONY	TOTAL ON THE LIST	TOTAL NUMBER OF DUPLICATE RECORDS	TOTAL INVALID REGISTRATION NUMBER	TOTAL NUMBER ON THE LIST	TOTAL NUMBER STILL ON PROPOSED STAGE (WITHIN THE LIST)	TOTAL NUMBER STILL ON RECOMMENDED STAGE (WITHIN THE LIST)	TOTAL NUMBER STILL ON RECOMMENDED STAGE (OUTSIDE THE LIST)	TOTAL APPROVED BUT AWAITING CANDIDATE ACCEPTANCE ON CAPS	TOTAL CANDIDATES THAT HAVE ACCEPTED ADMISSION ON CAPS	TOTAL ADMITTED THROUGH CAPS FROM THE LIST	TOTAL ILLEGAL ADMISSION BY THE INSTITUTION	TOTAL ADMITTED ON CAPS BUT NOT ON MATRICULATION LIST	TOTAL NUMBER OF FOREIGN/ TRANSFER R INSTITUTE	TOTAL ADMITTED INTO OTHER INSTITUTE		
1	LAGOS STATE UNIVERSITY OF SCIENCE AND TECHNOLOGY, IKORODU, LAGOS STATE	25/11/2025	8/12/2025	3,272	0	0	3,272	0	0	0	38	3,481	3,272	0	247	0	0	0	
2	BOWEN UNIVERSITY, IWO, OSUN STATE	1/12/2025	18/12/2025	1,340	0	0	1,340	0	0	0	27	1,310	1,340	0	0	0	0	0	
3	UMAR BIN KHADDABI COLLEGE OF NURSING SCIENCE KAURA, ZAMFARA STATE.	11/12/2025	13/12/2025	36	0	0	36	0	0	0	5	35	36	0	5	0	0	0	
4	UNIVERSITY OF UYO, UYO, AKWA IBOM STATE	17/11/2025	28/11/2025	12397	0	0	12397	0	0	0	497	11896	12392	5	1	0	0	0	
5	UNIVERSITY OF ILORIN, ILORIN, KWARA STATE	21/11/2025	16/12/2025	10,163	0	64	10,099	0	0	0	276	10,402	10,099	0	580	0	0	0	
6	FEDERAL UNIVERSITY OF APPLIED SCIENCES, KACHIA, KADUNA STATE	2/12/2025	20/12/2025	1,896	0	0	1,896	0	0	0	105	1,912	1,896	0	121	0	0	0	
7	KWARA STATE UNIVERSITY OF EDUCATION, ILORIN, KWARA STATE	5/12/2025	19/12/2025	1,177	0	1	1,176	0	0	0	62	1,161	1,156	20	67	0	2	0	



ATTENTION!!!

THE NEW NOMENCLATURE FOR THE BOARD'S OFFICE AND OUTSTATION DIRECTORS

S/N	Zonal Office	Office's Acronym	Nomenclature of Head of Office	Director's Acronym
1.	Abuja Zonal Office	AZO	Zonal Director, Abuja	ZDA
2.	Bauchi Zonal Office	BZO	Zonal Director, Bauchi	ZDB
3.	Lafia Zonal Office	LZO	Zonal Director, Lafia	ZDL
4.	Maiduguri Zonal Office	MZO	Zonal Director, Maiduguri	ZDM
5.	Kano Zonal Office	KZO	Zonal Director, Kano	ZDK
6.	Port Harcourt Zonal Office	PZO	Zonal Director, Port Harcourt	ZDP
7.	Ibadan Zonal Office	IZO	Zonal Director, Ibadan	ZDI
8.	Benin Zonal Office	NZO	Zonal Director, Benin	ZDN
9.	Sokoto Zonal Office	SZO	Zonal Director, Sokoto	ZDS
10.	Enugu Zonal Office	EZO	Zonal Director, Enugu	ZDE
11.	Owerri Zonal Office (HA)	OWZO (HA)	Zonal Director (HA), Owerri	ZDOW
12.	Lagos Zonal Office (HA)	LGZO (HA)	Zonal Director (HA), Lagos	ZDLG
13.	Ilorin Zonal Office (HA)	LRZO (HA)	Zonal Director (HA), Ilorin	ZDLR
14.	Kaduna Zonal Office (HA)	KDZO (HA)	Zonal Director (HA), Kaduna	ZDKD